Role requirements in Academic Recruitment for Construction & Engineering

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Abstract

13 Two ongoing and recurrent debates in the employment of academic staff are (1) how much industry experience should faculty staff have? and (2) what priority is given to research, 14 15 teaching or both? Such debates take place worldwide and are particularly relevant to vocational subject areas. Through a statistical analysis of circa 200 job adverts for lecturer/assistant 16 professor, senior lecturer/associate professor, and professor/full professor positions in 17 18 Construction and Engineering posts in the UK, this paper investigates the essential and 19 desirable attributes required for 'research', 'teaching' and 'overall requirements'. Analysis 20 shows institutions unmistakably focus on, and coherently recruit for research, but demonstrate very little reasoned approach to recruiting for teaching. Indeed, findings identify 21 'administration' as the key teaching priority. Further empirical analysis demonstrates no 22 23 significant difference in recruitment strategy before and after the introduction of the Teaching Excellence Framework, despite its aim to put teaching excellence to the fore. 24

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Keywords: Construction and Engineering; Recruitment; Research; Teaching; Employment
 Attributes.

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30 **1. Introduction**

Higher Education (HE) recruitment strategies have arguably reflected the growing importance
of research-led activities (Blackmore et al., 2016). This emphasis on research and by extension
employment criteria has altered academic staff identity. The institutional shift in recruitment
policy has resulted in "faculty appointment, promotion and tenure systems that reinforce an
academic culture that does not appropriately prioritize and reward teaching excellence"
(Graham, 2018 p.34).

In the UK, emphasis on HE research output has been longstanding. Institutional aspirations for research 'intensification' and the associated benefits that result from 39 government funding in the UK HE sector arguably commenced in earnest with the Research Assessment Exercise (RAE) in 1986. Since the inaugural RAE in 1986, there have been a 40 number of RAE's culminating in the most recent manifestation of the Research Excellence 41 Framework (REF) in 2014 and forthcoming REF 2021. For RAE and more recently REF, 42 university research output is judged by expert panels and research impact considered to be of 43 the highest quality is accorded the greatest proportion of government funding. Indeed, the 44 economic rationale for REF is compelling, given that "the value of an impact case study would 45 be significant with a high quality ("four star") impact study being 'worth' nearly four high 46 47 quality academic papers in money terms, approximately £120,000" (Power, 2015, p.46). The allure of high quality journal papers, demonstrable impact case studies and successful PhD 48 student throughput is omni-present in research-oriented institutions' metrics. 49

Somewhat predictably, and given the neoliberal environment, UK universities have 50 focused on aligning recruitment procedure and practice with this policy in a drive to improve 51 university access to alternative income streams. Whilst considerable efforts are undertaken to 52 53 attract research active academics, a paradox is apparent insomuch as the largest proportion of an academic institution's income generation is associated with teaching activities (Olive, 54 2017). This situation appears myopic as these appointments arguably take the institution further 55 56 away from supporting their core business income stream if student satisfaction is linked to industrially experienced staff that better facilitate subject contextualisation. Institutional 57 58 counterbalance is notionally offered by newly appointed academics (both research and teaching oriented) being required to complete a Post Graduate Certificate in Academic Practice 59 (PGCAP) or Post Graduate Certificate in Teaching (PGCert) (80.5% of the sector according to 60 Gosling (2010)). According to Cui, French and O'Leary (2019) the introduction of the UK 61 62 Teaching Excellence Framework (TEF) has put an emphasis on ensuring that newly appointed and existing lecturers undertake such qualifications, with the sector seeing these as an integral 63 64 component of staff development. Despite such a requirement however, the ramifications for recruitment practice is that individuals with industry experience seeking employment 65 opportunities in the HE sector will be overlooked in favour of candidates with PhDs and the 66 potential to secure research funding through grant income or REF assigned block funding based 67 on high quality journal papers (Tennant et al., 2015). It is not our aim to denigrate such 68 qualifications as, having a PhD and a PGCAP or a PGCert can help in understanding non 69 subject specific pedagogy of Teaching and Learning, but neither helps in contextualising 70 71 learning with real world examples in the way industry experience does (Pilcher et al, 2017; 72 Forster et al, 2018, Murray et al, 2018). It was with a specific goal of addressing the

disproportionate bias towards research and away from teaching created by this researchfocused policy, that the UK government introduced the Teaching Excellence Framework in
2016 (BIS, 2016, cf. Hubble, 2017).

The TEF aspired to redress the imbalance between teaching and research, and tip the 76 scales back towards the importance of teaching (Hubble, 2017). Given the corporate neoliberal 77 interpretation of students as consumers (Holligan & Shah, 2017) and the importance of 78 79 teaching excellence to student (customer) satisfaction (Hayward & Ongaro, 2016), the performance management and measurement of teaching through student feedback gathered in 80 81 the National Student Survey (Holligan & Shah, 2017) became pivotal to the ideology of the UK government. The TEF accords universities an award of 'gold', 'silver' or 'bronze' based 82 on their 'teaching' performance, and this in turn impacts on their revenue potential and the 83 ability to charge different fee levels to students (Bell & Brooks, 2019). At the same time, it 84 aimed to reinforce the importance and prominence of teaching amongst academic staff 85 (Perkins, 2019). In theory and particularly in a context of a vocational subject such as 86 Construction and Engineering, this 'recalibration' should have two impacts. Firstly, it should 87 mean more individuals with industry experience offered lecturing posts especially given the 88 importance of such knowledge to teaching (Royal Academy of Engineering, 2014). Secondly, 89 90 institutions when recruiting should place greater emphasis and weight upon teaching related attributes in their advertisements. For example there could be more of an emphasis on aspects 91 92 such as the Scholarship of Teaching and Learning (Sotl) – (Boyer, 1990) where the aspiration is for teaching to be considered equal to research and for academics to "think of teaching as 93 94 scholarly" (Beach, 2016, p.14) practice.

In this paper, a large body (200+) of Construction and Engineering (C&E) 95 96 advertisements for lecturer / assistant professor (hereafter 'lecturer'), senior lecturer / associate professor (hereafter 'senior lecturer') and professorial / full professorial (hereafter professor) 97 98 roles¹ in UK universities are collated and evaluated. Such roles have expectations for successful applicants to undertake work in three key areas of: research, teaching, and administration. The 99 adverts themselves therefore provide a window on how institutions value and prioritise 100 different areas of academic engagement and their academic staff roles and responsibilities. 101 These advertisements are the focus here of a number of statistical analyses that are undertaken 102

¹ We note that in the UK there have been recent moves by many HE institutions to adopt US terminology for roles (e.g. associate professor instead of senior lecturer) and thus at this time of transition such titles are used interchangeably or in tandem by institutions. We note this here but for ease of reading we use the former terms of lecturer, senior lecturer and professor subsequently in the paper

103 to explore potential relationships between key academic employment attributes across adverts from before the introduction of the Teaching Excellence Framework (pre-TEF) and after it 104 (post-TEF). These analyses are undertaken to understand how eventual roles relate to the real 105 world requirements of graduates in what is essentially a vocational subject, but also to consider 106 whether the introduction of the Teaching Excellence Framework (TEF) has had any perceptible 107 impact on institutions seeking to recruit more individuals with industry experience, or with 108 109 teaching related attributes and focus. In essence, to explore whether the rationale for the TEF to rebalance teaching and research has in fact translated into the reality of recruiting individuals 110 111 to enact it.

Detailed analyses disclose that the key theoretical goal of the TEF to "make teaching 112 and research, in universities and colleges, of equal status" (Hubble, 2017, p.4) have not had an 113 impact upon the policy and practice of how Higher Education Institutions (HEI's) in the UK 114 are recruiting new academic staff members. Findings also challenge the aspiration of TEF in 115 terms of TEF's practical ability to have achieved any rebalancing towards teaching. The 116 statistical analyses disclose that across both pre-TEF and post-TEF adverts and with specific 117 regard to 'research' related attributes, universities show a strikingly homogenous approach to 118 the attributes they specify as essential and desirable. Such homogeneity clearly indicates a lack 119 120 of any rebalancing. Indeed, most industry practitioners seeking a career in HE would be excluded from the recruitment process at the outset through their lack of a PhD qualification. 121 122 In stark contrast to the homogeneity in attributes related to research, job adverts show an almost haphazard approach to attributes indicative of 'teaching'. Notably, this is the case for both pre-123 124 TEF and post-TEF adverts. Our findings appear to run counter to a recent UK Department for Education report evaluating the impact of the TEF which noted that "20% of TEF contacts 125 126 reported an increased emphasis in recruiting staff with appropriate skills as a result of the TEF, while 11% of TEF Contacts reported an increased use of industry experts" (Vivian et al., 2019, 127 p.40). Nevertheless, we note that this report does not define 'appropriate skills', and also note 128 that 'an increased use of industry experts' may not equate to the actual recruitment of 129 permanent staff with such expertise. Indeed, as our findings show here, this certainly does not 130 appear to be the case in C&E. We note that whilst this paper analyses and discusses data from 131 a UK context, issues related to sponsoring and measuring teaching excellence that the TEF 132 aspires to achieve, echo similar efforts to promote excellence Europe wide (Gunn, 2018), as 133 seen through the explicit links between quality assurance and learning and teaching processes 134 within European Institutions (ESG 2015). 135

In this paper, in the context of C&E education, previous initial research showing TEF 136 has had an impact on academic identity (Perkins, 2019) and that professional teaching 137 qualifications impact upon student contentment (Bell & Brooks, 2019) is challenged. What the 138 data analysis reveals is that HEI's appear to be completely heterogeneous in their 139 comprehension of teaching goals. Conversely, continued homogeneity of attributes for 140 research implies that those with industry experience, i.e. those with the professional experience 141 and arguably well placed to deliver C&E education and contribute to teaching excellence, will 142 be unable to demonstrate key HE employability attributes if the current homogenous focus on 143 144 research remains unchallenged.

The paper is organised as follows. First, a brief literature review highlights common debates and recruitment patterns. Second, a research methodology and sources of adverts is outlined prior to presenting and analysing the data. The discussion section discloses strong relationships for research attributes; conversely, for 'teaching' they are almost non-existent, and, significantly, display virtually no differences in pre and post-TEF adverts. Finally, the conclusion offers avenues for further research and comments on the efficacy of the Teaching Excellence Framework.

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153 **2.** Common themes in recruitment.

Burgan (2006 p.142) contends that "hiring new faculty-at either the junior or senior level-154 155 is one of the most important activities of any educational institution," promising "an influx of new life, new approaches, new ideas." Given HEI's transformation as neoliberal endorsing, 156 157 performance driven, corporate entities, Grant and Sherrington's (2006, p.1) opening assertion in their book is timely- "Why should anyone want to become an academic?" Indeed, whilst the 158 159 public perception of universities remains largely 'old-school' whereby institutions focus on teaching, the reality of academic employment is frequently quite different (Erickson et al., 160 2020). This disconnect between myth and practice manifests in HE recruitment strategy, policy, 161 and job adverts. 162

163 Despite a paucity of research, some studies have reflected upon specific modes of 164 communication in academic job adverts, and provide a context and useful comparison for our 165 approach to analysing job advertisements in this article. For example, Fairclough's (1993) 166 discourse analysis of three academic job adverts refers to institutions claiming authority over 167 employees, and casting potential job applicants in the employee role. In one advert for Sheffield 168 City Polytechnic (now Sheffield Hallam University) Fairclough highlights how educational 169 management vocabulary and collocations (*teaching excellence, expertise, a dynamic, forward*- *looking environment, progressing research, research and consultancy*) arguably help construct
new corporate identities. Such narrative now appears commonplace in job adverts, as reflected
in other studies in other parts of the world. For example, Nuttall et al (2013) found Australian
university job adverts for teacher educators characterised by human resource management
(HRM) language rather than the expectations of specific roles. Also, Pitt and Mewburn (2016)
and Lavigne (2016) found similar disjuncts between key criteria and role expectations.

Until recently, links between academic achievement and practical experience endured 176 in HE. For many HE programmes including C&E, it was perceived beneficial to maintain and 177 178 reinforce connections between classroom theory and industry practice (Forster et al, 2017). Consequently, faculty typically displayed an eclectic cohort of staff exemplifying diversity in 179 theoretical achievements, professional engagement and personal specialism(s). This often 180 included industry professionals, attracted by the move into academia (Becher, 1989; Metcalf 181 et al., 2005) and who frequently found industrial experience in C&E, "serves as at least an 182 initial substitute for a doctoral degree" (Becher, 1989, p.134). 183

Since Becher's (1989) commentary, UK HEI's have focused recruitment more on 184 'research' than 'practical experience'. This has established employment pre-conditions that 185 exclude the majority of professionals working in the C&E industry; namely a PhD and a record 186 187 of accomplishment in research publications and grant awards. Indeed, the person specification for research performance is routinely designated 'essential', (Hayward & Ongaro, 2016) 188 189 whereas professional membership such as the Royal Institution of Chartered Surveyors (RICS), Institution of Civil Engineers (ICE), or professional experience; is routinely judged 'desirable'. 190 191 This 'research' first policy has championed the advent of the career academic (Pilcher et al, 2017; Tennant et al, 2015). To counter industry inexperience within faculty, some have argued 192 193 academics should undertake industrial placement both prior to, and during their employment (Chan, 2018). This viewpoint resonates closely with the Royal Academy Industrial Fellowships 194 195 Scheme (2019) that asserts industry relevance in teaching.

Against this contextual backdrop, the UK government introduced the TEF, aspiring to 196 rebalance the research – teaching nexus and ensure teaching became equally valued. This is 197 fundamental in C&E where theory and practice are interdependent. Indeed, debates regarding 198 the prominence of 'teaching' or 'research' are not new. Both the 1963 report into Higher 199 200 Education (HMSO, 1963) and the 1964 report examining University Teaching Methods (University Grants Committee, 1964), known colloquially as the Robbins and Hale reports 201 202 respectively, detail concerns regarding a research-teaching divide. Robbins, "urged that teaching should get at least as much emphasis as research" (Calhoun, 2014, p.79). Hale's report 203

204 was critical, suggesting promotion too often depended "primarily on the amount of published work an individual has done" (University Grants Committee, 1964, p.135). This is arguably far 205 more pronounced today with extremely high target objective metrics for promotion by research 206 in terms of grant income, publications, citations and H-index scores being set. Moreover, it is 207 arguable that such objective metrics for research oriented staff, promotion contrast greatly with 208 more loosely defined criteria for promotion for teaching fellow status. Here, promotion is often 209 closely intertwined with administration and has very little to do with teaching quality or 210 innovation in Teaching and Learning (cf. Ginsberg, 2011, and something the results in the Data 211 212 and Analysis section below confirm).

Yet, although such concerns of research bias continued to emerge (Halsey and Trow 213 1971), with the advent of the first Research Assessment Exercise (RAE) in 1986 (Jump, 2013), 214 research dominance became institutionalized and legitimized. The RAE, and subsequently the 215 REF, continues to disproportionately dictate HEI strategic decision-making in the UK, and 216 somewhat unsurprisingly recruitment policy and practice has shifted from a traditional 217 professional competence, to a profile that closely aligns with research competence (Cox, 2009). 218 This is manifest worldwide (e.g. Australia (Norton, 2013)) and reflects HEI's growing global 219 220 marketplace and an institution's drive to explore and exploit income streams other than 221 teaching. As Collini (2018) notes, funding research through external income generation has become big business for academics, and is now increasingly written into job adverts as 222 223 'essential', although compared to Hale's time (1964) the number of publications and research grant income won has arguably increased greatly. 224

225 Many academic disciplines face similar issues and challenges; however, for disciplines with a vocational emphasis such as C&E education the balance between the theory and the 226 227 practical is arguably more acute. Subsequent impact on engineering education, pedagogy and teaching excellence remains inconclusive. Presently, institutions are faced with a host of 228 229 dilemmas regarding who to recruit: what type of qualities should be sought? Employ career academics or industrialists? Should HEI's focus on REF, TEF, or indeed University 230 Apprenticeships (e.g. Degree/Graduate Apprenticeships)? It is questions such as these that are 231 reflected upon in this paper. Drawing on an extensive database of recruitment advertisements 232 for HE posts in C&E (200+) over a three year period we explore and discuss what 233 employability criteria institutions prioritise in advertisements and, further, what difference, if 234 235 any, the TEF has made to the C&E recruitment practices of HE institutions in the UK.

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237 **3. Methodology**

Our data consists of C&E advertisements in the UK for lecturer, senior lecturer, and professor.
We are not the first to analyse job adverts, others have done so in cookery (Robinson et al.,
2010), forestry (Bettinger & Merry, 2018) and civil engineering (Gerek & Efeoglu, 2015).
Also, adverts in HE (Fairclough,1993; Nuttall et al, 2013; Lavigne, 2016; Pitt and Mewburn
2016) have received attention.

Our data collection of C&E advertisements ran from 2015 to 2018. The announcement 243 of TEF towards the end of 2015 represented an opportunity to compile pre and post TEF data 244 sets for analysis. Whilst it is not possible to specify an exact date for a job advert written in 245 246 consideration of TEF, after careful deliberation it was concluded that August 2016 represented a suitable pre-TEF cut off date. This was approximately eight months after the original green 247 paper publication (BIS, 2016). Consequently and for the purpose of data analysis, job adverts 248 posted after this date were recognized as post-TEF. This provided a data set of circa 200 job 249 adverts split equitably between pre and post TEF. 250

Sources for adverts were primarily 'jobs.ac.uk' and Collaborative Network of Building 251 Researchers (CNBR). Over 1000 webpages were viewed and 202 adverts were downloaded. 252 The vast majority related to the wider built environment and civil engineering disciplines 253 (Construction Project Management, Quantity Surveying, Building Surveying, Planning, Real 254 255 Estate, Architecture, Interior Design, Building Services Engineering, Civil Engineering, and Structural Engineering). The majority of adverts come from University institutions 256 257 characterised as Post 92. These are former Polytechnic institutions known today as the Post 92s as they were given deregulated degree awarding status in 1993 by government act. These 258 259 institutions largely focus on vocational subjects. This was unintended. The aim of the paper 260 was to analyse job adverts in the HEI sector as they appeared over time as opposed to targeting 261 specific types of institution such as Post 92s. Rather, it is simply the case that historically, it is this category of HEI where Built Environment or Construction Departments typically reside. 262

The procedure for priming the job advertisements for analysis was an initial discussion 263 amongst five of the authors rather than one (Norris, 1997) to decide how this should be 264 approached, followed by three authors then working through the adverts to extract the key 265 information through a process of identifying and extracting the terminology used and the 266 attributes specified. When this stage was complete all authors met again and decided upon the 267 different categories to focus on for the empirical analysis outlined below. In preparing the 268 adverts for analysis we were faced with the possibility of confusion, particularly at the level of 269 270 'job level descriptors', whereby a 'teaching only' type job in the C&E field also stipulated applicants having engaged in 'pedagogic and practitioner research' and to make a 'significant 271

contribution to professional journals'. Such individuals, although not considered 'research
active' (Stern, 2016) were still required to engage in scholarly activity. In this context, the
Higher Education Statistic Agency (HESA 2018) definition of academic jobs is adopted as a
guide, although it is only the first two categories that the job advertisements we analysed fell
into:

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• **Teaching only** staff are those whose contracts state they are employed only for teaching.

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Teaching and research staff are those whose contracts state they are employed both for teaching and research.

Research only staff are those whose contracts state their primary academic function is
 research, even though they may teach a limited number of hours (up to 6 hours per week
 or pro-rata for part-time staff).

Neither teaching nor research staff are those whose contracted academic employment
 function is neither teaching nor research, e.g. Vice-Chancellor.

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Of the 202 adverts examined, only 4 (2%) were for teaching only roles (Teaching Fellow / 287 288 Senior Teaching Fellow). This is unrepresentative of the recent growth in new teaching only 289 posts within HE in the UK and indeed the sideways transfer ('research inactive') of existing teaching & research staff to teaching only contracts before the REF 2021 (Baker, 2019). The 290 291 other 198 jobs we reviewed fell into the Teaching and Research category. As such, they provided an ideal window to see how teaching and research are being prioritised, and what the 292 293 role of other elements, such as administration, alongside them may be (see below). To appraise the 'essential' and 'desirable' criteria, both introductory information and detailed job 294 295 descriptions were reviewed. Three broad, albeit predictable categories emerged; namely:

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- Qualifications and experience: for example PhD; BSc/BEng/MSc; PGCert; FHEA;
 Professional Chartership / Membership, professional experience
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• **Research:** for example high quality journal outputs, research funding, REF returnability; PhD supervision.

Learning and Teaching: for example curriculum design, teaching leadership,
 programme leadership, teaching strategy.

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Empirical analysis consisted of three statistical tests. First, Pearson Correlation test to reveal correlations between Lecturer vs Senior Lecturer vs Professor adverts (see Table 4) and also correlations between pre and post TEF adverts (see section 4.4). Second, chi-square independence tests to identify associations between attributes used in the adverts (see Tables 5, 6 & 7). Third, phi correlation tests to identify the strength of correlations identified between attributes (see Tables 5 - 7).

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311 **4. Data and Analysis**

312 In this first section, an overview of job attributes as they appeared and were conveyed in the 202 adverts collected is presented in Table 1; research attributes in Table 2 and; teaching 313 attributes in Table 3. Following this, in the second section, Table 4 identifies correlations 314 between Lecturer vs Senior Lecturer vs Professor adverts. In the third section, Tables 5, 6 & 7 315 identify the statistically significant relationships between the attributes appearing in the job 316 adverts as a whole (Table 5); within research attributes (Table 6) and within teaching attributes 317 (Table 7). In the fourth section, results are illustrated for pre-TEF vs post-TEF for the attributes 318 appearing in advertisements as a whole (Table 8); for research attributes (Table 9) and for 319 320 teaching attributes (Table 10).

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322 4.1 Analysis of all advertisements

In Tables 1-3, data is presented in ranking order, from highest to lowest overall percentage 323 (note: acronyms and sample sizes given at the bottom of Table 1 also apply to Tables 2-3). As 324 Table 1 shows, the highest-ranking percentage was research outputs being desirable, followed 325 by a BSc / BEng / MSc qualification being essential, and Professional and Teaching Experience 326 as essential. Notably, and ranked fifth, was having a PhD being essential, in around 62% of the 327 adverts. This would arguably rule out a significant number of applicants with industry 328 experience from applying. It is also notable that for Professorship, Professional Experience was 329 accorded very low priority compared to Research Outputs and securing Research Funding. 330

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Table 1. Percentages of job attributes appearing in academic adverts.

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Ranking	Attribute	Essential vs. Desirable	Lec (%)	SL (%)	Prof (%)	Overall (%)
1	Research Outputs	Desirable	73.9	71.8	83.3	73.8
2	BSc / BEng / MSc	Essential (qualifications)	72.3	78.9	50.0	73.3
3	Professional Experience	Essential (experience)	58.8	78.9	25.0	63.9
4	Teaching Experience	Essential (experience)	56.3	70.4	75.0	62.4
5	PhD	Essential (qualifications)	62.2	57.7	83.3	61.9

6	Securing Research Funding	Desirable	45.4	40.8	58.3	44.6
7	Chartered	Essential (qualifications)	33.6	52.1	33.3	40.1
7	PgCE	Desirable	42.9	42.3	0.0	40.1
8	FHEA	Desirable	40.3	35.2	0.0	36.1
8	Chartered	Desirable	43.7	28.2	8.3	36.1
9	PhD	Desirable	24.4	29.6	8.3	25.2
10	PgCE	Essential (qualifications)	21.0	25.4	33.3	23.3
10	FHEA	Essential (qualifications)	16.8	29.6	50.0	23.3
11	Teaching Experience	Desirable	27.7	15.5	0.0	21.8
12	Professional Experience	Desirable	11.8	1.4	0.0	7.4

Lec: Lecturer (sample size = 119); SL: Senior Lecturer (sample size = 71); P: Professor (sample size = 12): Overall: Lec + SL + Prof (sample size = 202). 'Chartered' = member of a C&E professional body; PgCE = Postgraduate Certificate in Education; FHEA = Fellow of the Higher Education Academy (the body in the UK responsible for a focus on teaching)

In Table 2 there appears a clear difference in relation to research for Lecturer and Senior Lecturer, and Professor. The latter contains, perhaps unsurprisingly, a far greater weight towards funding, PhD supervision, Recognised Research, REF, and International Profile. Over half the adverts were looking for applicants with research publications and a PhD, again appearing to 'rule out' those with an industry or professional based background applying, as they have probably rarely been in a position to consider publications.

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Table 2. Percentages of research attributes appearing in academic adverts.

Ranking	Attribute	Lec (%)	SL (%)	Prof (%)	Overall (%)
1	Contribute to Research	89.0	90.3	83.3	89.1
2	Research Funding	54.2	51.4	83.3	55.0
3	Journals / Publications / Quality outputs	54.2	50.0	66.7	53.5
4	PhD Supervision	51.7	38.9	83.3	49.0
5	Recognised Research	35.6	43.1	75.0	40.6
6	REF	18.6	11.1	83.3	19.8
7	International Profile	11.0	12.5	75.0	15.3
8	Multi-Disciplinary Research	7.6	11.1	41.7	10.9
9	Culture	1.7	1.4	25.0	3.0
10	Research Strategy	1.7	0.0	8.3	1.5

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In Table 3 below, perhaps the most notable factor is that, although the focus is supposedly on 'teaching' attributes, VLEs (Virtual Learning Environments) but in particular 'Pedagogic Development' and 'Innovative Subject Matter' rank very low on the list compared to 'Administration', 'LTAS/Frameworks' (Learning, Teaching and Assessment Strategy) or 'Curriculum'. Although it is only speculative to suggest so, if the UK Government wished to redress the balance towards teaching, and offered students a choice of prioritising 'Administration²' or 'Innovative Subject Matter' for qualities in their lecturers, they would be unlikely to choose the former. Indeed, it could be argued from the data provided in Table 3, that 'Lecturer' and 'Senior Lecturer' are considered 'catch all' roles for what are quintessentially 'glorified administrators' whose primary activities are increasingly removed from frontline teaching responsibilities.

- **Table 3.** Percentages of teaching attributes appearing in academic adverts.
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Ranking	Attribute	Lec (%)	SL (%)	Prof (%)	Overall (%)
1	Administration	78.8	83.3	25.0	77.2
2	LTAS / Frameworks	69.5	77.8	50.0	71.3
3	Curriculum	66.9	70.8	41.7	66.8
4	External Body / Industry Facing	37.3	43.1	66.7	41.1
5	Leadership	20.3	30.6	75.0	27.2
6	VLEs	27.1	23.6	25.0	25.7
7	Pedagogic Development	17.8	16.7	16.7	17.3
8	Innovative Subject Matter	5.9	15.3	16.7	9.9
9	Strategic	4.2	8.3	33.3	7.4

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366 4.2 Correlations between roles

In Table 4, Pearson correlation coefficients have been calculated between the percentage results 367 368 of 'Lec' vs. 'SL' vs. 'Prof' given in Table 1 for (a), Table 2 for (b) and Table 3 for (c). Here, results show a very high and statistically significant correlation between Lecturer and Senior 369 Lecturer adverts (r > 0.8 and p < 0.01), whilst correlations between Lecturer and Professor 370 adverts, and between Senior Lecturer and Professor adverts, show weaker correlations (r < 0.7) 371 372 and higher *p*-values (p > 0.01). Correlations are still statistically significant for job (Table 4(a)) and research (Table 4(b)) attributes (p < 0.05), but not for teaching attributes (p > 0.05). In 373 374 other words, whilst teaching and research expectations are comparable for Lecturer and Senior Lecturer positions, there is a clear difference with Professorial positions, in particular regarding 375 teaching expectations. For further analysis, see differences in the percentages shown in Tables 376 2-3. Notable differences for Professor attributes are higher expectations for Research Funding, 377 Recognised Research, REF (Table 2), Leadership and Strategy (Table 3), but lower 378 expectations regarding teaching Administration and LTAS/Frameworks (Table 3). 379

² Here 'Administration' is considered under teaching attributes because this is how it appeared in the job attributes, we interpret the term 'administration' here to relate to those administrative tasks related to the activity of teaching such as taking student attendance, organising materials on to online platforms, formatting examinations and so on.

Table 4. Pearson correlation coefficients r between attributes of Lecturer vs. Senior Lecturer 381 vs Professor adverts. 382

383								
			Lec	SL	Prof			
		Lec	1	0.886**	0.597*			
		SL Prof	0.886^^	1 0.638*	0.638^			
201			0.397	0.030	<u> </u>			
204		1	a) lob ottri	hutoo				
202		(6	a) JOD allin	Dules				
380								
387				61	Brof			
		Lec	1	0.981**	0.682*			
		SL	0.981**	1	0.645*			
		Prof	0.682**	0.645*	1			
388								
389		(b) F	Research a	attributes				
390								
391								
			Lec	SL	Prof			
		Lec	1	0.987**	0.146			
		Prof	0.146	0.227	1			
392								
393		(c) ⁻	Teaching a	attributes				
394		(-)	J					
395								
396	×	* Correlation i	is significa	nt at the () () 1 level			
307	r.	Correlation is	s significan	t at the 0	05 Iovol			
200		Conclation	signinean		.00 10 vci.			
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400	4.3 Statistically significa	nt association	ns within i	ob. resea	rch. and	teaching a	attributes	
401	Tables 5, 6 & 7 show the s	statistically sig	gnificant as	sociation	s within j	ob, researc	h and teachir	ng
402	attributes in ranking orde	er (from highe	est to lowe	est numbe	er of nor	-independ	ent attributes	s).
403	These tables present the k	ey ranking da	ta on the l	eft and m	ore detai	led statisti	cal data on th	he
404	right in line with how dat	ta is presented	l for this s	pecific te	st and als	so for othe	rs for possib	ole
405	comparative or replicative	e purposes. Cl	hi-square in	ndepende	nce test 1	results (χ^2	and p) and the function of p and p and p and p and p and p and p and p and p	he
406	phi coefficient (ø) are giv	en for each no	on-indepen	dent attril	bute liste	d in these	tables (italic:	p
407	< 0.01; non-italic: <i>p</i> < 0.0	05). Table 5 sł	nows a hig	h number	of assoc	tiations bet	ween many	of
408	these job attributes. The or	nly attributes w	with a stron	g associat	tion (i.e ø	>0.7, excl	uding essenti	ial

vs. desirable of the same attribute) are PgCE with FHEA ($\phi = 0.834$) and PgCEd with FHEAd 409 ($\phi = 0.730$), meaning that, for example, adverts mentioning a PgCE are highly likely to also 410 mention FHEA. Non-independent attributes with lower phi coefficient values (e.g. $\phi < 0.4$) are 411 still associated, but the associations are weaker. Particularly striking is the lack of any statistical 412 association with Teaching Experience, which could be determined as adverts being 'biased' 413

towards research based attributes with a lack of focus on what could arguably be more 414

380

important from a student perspective, i.e. teaching-related. Indeed, any shift towards TEF and
the ever-increasing focus on National Student Satisfaction Survey (NSS) remains
imperceptible, with associations between the teaching-related deemed inconsequential.
Drawing on the statistical evidence presented, teaching experience is not paramount when
advertising certain 'academic job roles'.

420

421	Table 5. Statistically	v significant	associations	between	job attributes.*
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Attribute	Number of non- independent attributes	Non-independent attributes
PhD	7	RO ($\chi^2(1) = 15.1$, $p = 0.000$, $\emptyset = 0.273$), BM ($\chi^2(1) = 17.0$ $p = 0.000$, $\emptyset = -0.290$), PE ($\chi^2(1) = 10.7$, $p = 0.001$, $\emptyset = -0.230$), SRF ($\chi^2(1) = 10.9$, $p = 0.001$, $\emptyset = 0.232$), PhDd ($\chi^2(1) = 84.5$, $p = 0.000$, $\emptyset = -0.647$), TEd ($\chi^2(1) = 4.8$, $p = 0.029$, $\emptyset = -0.154$), PEd ($\chi^2(1) = 6.8$, $p = 0.009$, $\emptyset = 0.183$)
BM	7	$ \begin{array}{l} \pmb{PE}\left(\chi^2(1)=14.4,\ p=0.000,\ \varnothing=0.267\right),\ \pmb{PhD}\left(\chi^2(1)=17.0,\ p=0.000,\ \varnothing=-0.290\right),\ \pmb{PgCE}\\ (\chi^2(1)=10.4,\ p=0.001,\ \varnothing=0.227),\ \pmb{FHEA}\left(\chi^2(1)=6.1,\ p=0.014,\ \varnothing=0.174\right),\ \pmb{PhDd}\\ (\chi^2(1)=12.4,\ p=0.000,\ \varnothing=0.248),\ \pmb{PgCEd}\left(\chi^2(1)=4.7,\ p=0.031,\ \varnothing=0.152\right),\ \pmb{TEd}\\ (\chi^2(1)=6.8,\ p=0.009,\ \varnothing=0.183) \end{array} $
PgCEd	6	BM ($\chi^2(1) = 4.7, p = 0.031, \emptyset = 0.152$), PE ($\chi^2(1) = 13.4, p = 0.000, \emptyset = 0.258$), PgCE ($\chi^2(1) = 22.1, p = 0.000, \emptyset = -0.331$), FHEA ($\chi^2(1) = 22.1, p = 0.000, \emptyset = -0.331$), CHd ($\chi^2(1) = 4.0, p = 0.044, \emptyset = 0.141$), FHEAd ($\chi^2(1) = 108, p = 0.000, \emptyset = 0.730$)
PE	5	BM ($\chi^2(1) = 14.4$, $p = 0.000$, $\emptyset = 0.267$), PhD ($\chi^2(1) = 10.7$, $p = 0.001$, $\emptyset = -0.230$), PgCEd ($\chi^2(1) = 13.4$, $p = 0.000$, $\emptyset = 0.258$), FHEAd ($\chi^2(1) = 6.5$ $p = 0.011$, $\emptyset = 0.180$), PEd ($\chi^2(1) = 28.6$, $p = 0.000$, $\emptyset = -0.376$)
FHEAd	5	PE ($\chi^2(1) = 6.5$, $p = 0.011$, $\emptyset = 0.180$), PgCE ($\chi^2(1) = 17.3$, $p = 0.000$, $\emptyset = -0.292$), FHEA ($\chi^2(1) = 27.0$, $p = 0.000$, $\emptyset = -0.365$), CHd ($\chi^2(1) = 5.4$, $p = 0.020$, $\emptyset = 0.163$), PgCEd ($\chi^2(1) = 108$, $p = 0.000$, $\emptyset = 0.730$)
TEd	5	RO ($\chi^2(1) = 6.3$, $p = 0.012$, $\emptyset = -0.176$), BM ($\chi^2(1) = 6.8$, $p = 0.009$, $\emptyset = 0.183$), TE ($\chi^2(1) = 62.4$, $p = 0.000$, $\emptyset = -0.556$), PhD ($\chi^2(1) = 4.8$, $p = 0.029$, $\emptyset = -0.154$), SRF ($\chi^2(1) = 5.1$, $p = 0.024$, $\emptyset = -0.159$)
PgCE	4	BM ($\chi^2(1) = 10.4$, $p = 0.001$, $\emptyset = 0.227$), FHEA ($\chi^2(1) = 140.4$, $p = 0.000$, $\emptyset = 0.834$), PgCEd ($\chi^2(1) = 22.1$, $p = 0.000$, $\emptyset = -0.331$), FHEAd ($\chi^2(1) = 17.3$, $p = 0.000$, $\emptyset = -0.292$)
FHEA	4	BM ($\chi^2(1) = 6.1$, $p = 0.014$, $\emptyset = 0.174$), PgCE ($\chi^2(1) = 140.4$, $p = 0.000$, $\emptyset = 0.834$), PgCEd ($\chi^2(1) = 22.1$, $p = 0.000$, $\emptyset = -0.331$), FHEAd ($\chi^2(1) = 27.0$, $p = 0.000$, $\emptyset = -0.365$)
PEd	4	PE ($\chi^2(1) = 28.6, p = 0.000, \emptyset = -0.376$), PhD ($\chi^2(1) = 6.8, p = 0.009, \emptyset = 0.183$), CH ($\chi^2(1) = 4.8, p = 0.028, \emptyset = -0.155$), PhDd ($\chi^2(1) = 5.5, p = 0.019, \emptyset = -0.165$)
SRF	3	RO ($\chi^2(1) = 16.5$, $p = 0.000$, $\emptyset = 0.286$), PhD ($\chi^2(1) = 10.9$, $p = 0.001$, $\emptyset = 0.232$), TEd ($\chi^2(1) = 5.1$, $p = 0.024$, $\emptyset = -0.159$)
PhDd	3	BM ($\chi^2(1) = 12.4$, $p = 0.000$, $\emptyset = 0.248$), PhD ($\chi^2(1) = 84.5$, $p = 0.000$, $\emptyset = -0.647$), PEd ($\chi^2(1) = 5.5$, $p = 0.019$, $\emptyset = -0.165$)
CHd	3	CH ($\chi^2(1) = 52.6$, $p = 0.000$, $\emptyset = -0.510$), PgCEd ($\chi^2(1) = 4.0$, $p = 0.044$, $\emptyset = 0.141$), FHEAd ($\chi^2(1) = 5.4$, $p = 0.020$, $\emptyset = 0.163$)
RO	2	PhD ($\chi^2(1) = 15.1$, $p = 0.000$, $\emptyset = 0.273$), SRF ($\chi^2(1) = 16.5$, $p = 0.000$, $\emptyset = 0.286$)
СН	2	CHd ($\chi^2(1) = 52.6$, $p = 0.000$, $\emptyset = -0.510$), PEd ($\chi^2(1) = 4.8$, $p = 0.028$, $\emptyset = -0.155$)
TE	1	<i>TEd</i> ($\chi^2(1) = 62.4$, $p = 0.000$, $\emptyset = -0.556$)

422 * BM: BSc/BEng/MSc (essential): CH: Chartered (essential); CHd: Chartered (desirable);

423 FHEA: FHEA (essential); FHEAd: FHEA (desirable); PE: Professional Experience

424 (essential); PEd: Professional Experience (desirable); PgCE: PgCE (essential); PgCEd: PgCE

425 (desirable); PhD: PhD (essential); PhDd: PhD (desirable); RO: Research Outputs; SRF:

426 Securing Research Funding (desirable); TE: Teaching Experience (essential); TEd: Teaching427 Experience (desirable).

428

Table 6 for research attributes below shows, similarly as with job attributes, there are a high number of associations (although none are strong, as $\phi < 0.5$ for all attributes). This is perhaps to be expected, as research publications tend to follow successful completion of a PhD, and a successful PhD may result in research funding being applied for and being awarded, and publications 3* to 4* standard for the UK REF exercise resulting in submission to the REF. As with previous results, this data appears to exclude the industrial based practitioner from applying, who it could be argued possesses little or none of these research attributes.

436

437	Table 6.	Statistically	v significant	associations	between	research	based	attributes.	*
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Attribute	Number of non- independent attributes	Non-independent attributes
REF	8	<i>RF</i> ($\chi^2(1) = 12.6$, $p = 0.000$, $\emptyset = 0.250$), <i>JPQ</i> ($\chi^2(1) = 3.9$, $p = 0.047$, $\emptyset = 0.140$), <i>PhDS</i> ($\chi^2(1) = 5.1$, $p = 0.024$, $\emptyset = 0.159$), <i>RR</i> ($\chi^2(1) = 12.3$, $p = 0.000$, $\emptyset = 0.247$), <i>IP</i> ($\chi^2(1) = 11.3$, $p = 0.001$, $\emptyset = 0.236$), <i>MDR</i> ($\chi^2(1) = 10.2$, $p = 0.001$, $\emptyset = 0.225$), <i>CLT</i> ($\chi^2(1) = 8.5$, $p = 0.003$, $\emptyset = 0.206$), RS ($\chi^2(1) = 4.2$, $p = 0.040$, $\emptyset = 0.144$)
RR	7	CR ($\chi^2(1) = 5.1$, $p = 0.023$, $\emptyset = 0.16$), RF ($\chi^2(1) = 21.1$, $p = 0.000$, $\emptyset = 0.323$), JPQ ($\chi^2(1) = 24.3$, $p = 0.000$, $\emptyset = 0.347$), PhDS ($\chi^2(1) = 5.0$, $p = 0.025$, $\emptyset = 0.158$), REF ($\chi^2(1) = 12.3$, $p = 0.000$, $\emptyset = 0.247$), IP ($\chi^2(1) = 14.0$, $p = 0.000$, $\emptyset = 0.263$), CLT ($\chi^2(1) = 4.7$, $p = 0.030$, $\emptyset = 0.152$)
RF	6	CR ($\chi^2(1) = 7.6$, $p = 0.006$, $\emptyset = 0.194$), JPQ ($\chi^2(1) = 25.0$, $p = 0.000$, $\emptyset = 0.352$), PhDS ($\chi^2(1) = 12.7$, $p = 0.000$, $\emptyset = 0.251$), RR ($\chi^2(1) = 21.1$, $p = 0.000$, $\emptyset = 0.323$), REF ($\chi^2(1) = 12.6$, $p = 0.000$, $\emptyset = 0.250$), MDR ($\chi^2(1) = 7.2$, $p = 0.007$, $\emptyset = 0.189$)
PhDS	6	RF ($\chi^2(1) = 12.7$, $p = 0.000$, $\emptyset = 0.251$), JPQ ($\chi^2(1) = 11.6$, $p = 0.001$, $\emptyset = 0.240$), RR ($\chi^2(1) = 5.0$, $p = 0.025$, $\emptyset = 0.158$), REF ($\chi^2(1) = 5.1$, $p = 0.024$, $\emptyset = 0.159$), IP ($\chi^2(1) = 7.06$, $p = 0.008$, $\emptyset = 0.187$), MDR ($\chi^2(1) = 5.6$, $p = 0.018$, $\emptyset = 0.166$)
CR	5	<i>RF</i> ($\chi^2(1) = 7.6$, $p = 0.006$, $\emptyset = 0.194$), JPQ ($\chi^2(1) = 9.4$, $p = 0.02$, $\emptyset = 0.215$), RR ($\chi^2(1) = 5.1$, $p = 0.023$, $\emptyset = 0.16$), <i>CLT</i> ($\chi^2(1) = 19.8$, $p = 0.000$, $\emptyset = -0.313$), <i>RS</i> ($\chi^2(1) = 9.8$, $p = 0.002$, $\emptyset = -0.220$)
JPQ	5	RF ($\chi^2(1) = 25.0, p = 0.000, \emptyset = 0.352$), PhDS ($\chi^2(1) = 11.6, p = 0.001, \emptyset = 0.240$), RR ($\chi^2(1) = 24.3, p = 0.000, \emptyset = 0.347$), REF ($\chi^2(1) = 3.9, p = 0.047, \emptyset = 0.140$), MDR ($\chi^2(1) = 10.7, p = 0.001, \emptyset = 0.231$)
CLT	5	CR ($\chi^2(1) = 19.8$, $p = 0.000$, $\emptyset = -0.313$), RR ($\chi^2(1) = 4.7$, $p = 0.030$, $\emptyset = 0.152$), REF ($\chi^2(1) = 8.5$, $p = 0.003$, $\emptyset = 0.206$), IP ($\chi^2(1) = 5.7$, $p = 0.017$, $\emptyset = 0.168$), RS ($\chi^2(1) = 42.9$, $p = 0.000$, $\emptyset = 0.461$)
IP	4	PhDS ($\chi^2(1) = 7.1$, $p = 0.008$, $\emptyset = 0.187$), RR ($\chi^2(1) = 14.0$, $p = 0.000$, $\emptyset = 0.263$), REF ($\chi^2(1) = 11.3$, $p = 0.001$, $\emptyset = 0.236$), CLT ($\chi^2(1) = 5.7$, $p = 0.017$, $\emptyset = 0.168$)
MDR	4	RF ($\chi^2(1) = 7.2$, $p = 0.007$, $\emptyset = 0.189$), JPQ ($\chi^2(1) = 10.7$, $p = 0.001$, $\emptyset = 0.231$), PhDS ($\chi^2(1) = 5.6$, $p = 0.018$, $\emptyset = 0.166$), REF ($\chi^2(1) = 10.2$, $p = 0.001$, $\emptyset = 0.225$)
RS	3	CR ($\chi^2(1) = 9.8$, $p = 0.002$, $\emptyset = -0.220$), REF ($\chi^2(1) = 4.2$, $p = 0.040$, $\emptyset = 0.144$), CLT ($\chi^2(1) = 42.9$, $p = 0.000$, $\emptyset = 0.461$)

438 * CLT: Culture; CR: Contribute to Research; IP: International Profile; JPQ: Journals /

439 Publications / Quality outputs; MDR: Multi-Disciplinary Research; PhDS: PhD Supervision;

440 REF: Research Excellence Framework; RF: Research Funding; RR: Recognised Research;

441 RS: Research Strategy.

- 443 Notably, and in contrast to the many associations shown in Tables 5 and 6, in Table 7 there are
- 444 very few associations between teaching related attributes, and these are all weak ($\phi < 0.3$).
- 445

446	Table 7.	Statistically	significant	associations	between	teaching attributes ³	*.
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Attribute	Number of non- independent attributes	Non-independent attributes	
CUR	2	$AD(\chi^2(1) = 14.7, p = 0.000, \omega = 0.269), EI(\chi^2(1) = 14.3, p = 0.000, \omega = -0.267)$	
AD	1	CUR ($\chi^2(1) = 14.7, \ p = 0.000, \ \phi = 0.269$)	
EI	1	CUR ($\chi^2(1) = 14.3, p = 0.000, \emptyset = -0.267$)	
LD	1	ST ($\chi^2(1) = 5.6$, $p = 0.018$, $\emptyset = 0.166$)	
ST	1	LD ($\chi^2(1) = 5.6$, $p = 0.018$, $\emptyset = 0.166$)	
LF	0	-	
VLEs	0	-	
PD	0	-	
ISM	0	-	

447 * AD: Administration; CUR: Curriculum; EI: External Body / Industry Facing; ISM:
448 Innovative Subject Matter; LD: Leadership: LF: LTAS / Frameworks; VLEs; PD: Pedagogic
449 Development; ST: Strategic.

450

If Tables 5, 6 & 7 are considered collectively, the key finding is that there are several 451 relationships between job attributes, and between research attributes, but very few relationships 452 between teaching attributes. These statistical results indicate that research attributes are well 453 454 defined and inter-related, whilst teaching attributes tend to be independent and variable across the job adverts. The REF is an over-arching attribute that 'connects' many of the other research 455 based attributes (see Table 6), whilst there is no over-arching attribute in teaching adverts. Most 456 teaching attributes, it could be argued, are 'stand-alone', i.e. independent. The striking example 457 is 'Teaching Experience' at the bottom of Table 5. 458

459

460 4.4 Analysis of pre-TEF and post-TEF advertisements

In Tables 8-10, data is presented in ranking order, from highest to lowest overall percentage. The sample size of adverts analysed was 96 pre-TEF (Lec = 52, SL = 39, Prof = 5) and 106 post-TEF (Lec = 68, SL = 31, Prof = 7). A comparison of pre-TEF vs. post-TEF results for Tables 8-10 shows little variation in attributes' rankings. A Pearson correlation test shows a strong and statistically significant correlation of job attributes pre-TEF vs. post-TEF (r = 0.899,

- 466 p = 0.000). Thus, there is very little change between pre and post-TEF job adverts, and therefore 467 the priority remains with research; not teaching.
- 468

469	Table 8. Percentages of job attributes appearing in academic adverts, pre-TEF and post -
470	TEF.
471	

Ranking		Attribute	Eccential va Decirable	Overall (%)	
Pre-TEF	Post-TEF	Allinbule	Essential vs. Desirable	Pre-TEF	Post-TEF
1	2	BSc / BEng / MSc	Essential (qualifications)	83.3	64.2
2	1	Research Outputs	Desirable	65.6	81.1
3	3	Professional Experience	Essential (experience)	64.6	63.2
4	5	Teaching Experience	Essential (experience)	63.5	61.3
5	4	PhD	Essential (qualifications)	61.5	62.3
6	7	PgCE	Desirable	42.7	37.7
7	7	Chartered	Essential (qualifications)	39.6	40.6
7	10	Chartered	Desirable	39.6	33.0
8	9	FHEA	Desirable	36.5	35.8
9	6	Securing Research Funding	Desirable	33.3	54.7
10	12	PhD	Desirable	22.9	27.4
11	13	FHEA	Essential (qualifications)	20.8	25.5
12	14	Teaching Experience	Desirable	21.9	21.7
13	11	PgCE	Essential (qualifications)	17.7	28.3
14	15	Professional Experience	Desirable	9.4	5.7

473

474 Similarly, there is a strong and statistically significant correlation of research attributes pre-475 TEF vs. post-TEF (r = 0.980, p = 0.000). Here again, the correlation is even higher, showing 476 hardly any difference between research attributes in the job adverts pre and post TEF.

477

478
479 Table 9. Percentages of research attributes appearing in academic adverts, pre-TEF and post–
480 TEF.
481

Ranking		A44-:h4-	Overall (%)	
Pre-TEF	Post-TEF	Attribute	Pre-TEF	Post-TEF
1	1	Contribute to Research	87.5	90.6
2	3	Research Funding	60.4	50.0
3	2	Journals / Publications / Quality outputs	56.3	50.9
4	4	PhD Supervision	50.0	48.1
5	5	Recognised Research	36.5	44.3
6	6	REF	20.8	18.9
7	7	International Profile	15.6	15.1
8	7	Multi-Disciplinary Research	6.3	15.1
9	8	Culture	4.2	1.9

10	9	Research Strategy	2.1	0.9
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The correlation of teaching attributes pre-TEF vs. post-TEF is also strong and statistically significant (r = 0.928, p = 0.000). Here again there is strikingly little difference between the adverts pre and post-TEF.

487

Taken together, the results of Tables 8, 9 & 10 indicate the focus and direction of adverts has not changed post TEF. This is demonstrated by the very high correlation coefficients ($r \ge 0.9$) found for job attributes, research attributes and teaching attributes pre-TEF vs. post-TEF, and the very high level of statistical significance of the results (p = 0.000).

492

Table 10. Percentages of teaching attributes appearing in academic adverts, pre-TEF andpost–TEF.

495

Ranking		Attributo	Overa	Overall (%)	
Pre-TEF	Post-TEF	Attribute	Pre-TEF	Post-TEF	
1	2	Administration	82.3	72.6	
2	3	Curriculum	74.0	60.4	
3	1	LTAS / Frameworks	62.5	79.2	
4	4	External Body / Industry Facing	40.6	41.5	
5	6	VLEs	28.1	23.6	
6	7	Pedagogic Development	22.9	12.3	
7	5	Leadership	19.8	34.0	
8	8	Innovative Subject Matter	10.4	9.4	
9	10	Strategic	7.3	7.5	

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497

498 5. Discussion

Research findings disclose numerous discussion points; however, two investigative highlights 499 dominate. First, research attributes across all job advertisements demonstrate a statistically 500 significant association and an unmistakable homogeneity. In stark contrast, teaching attributes 501 502 across all job advertisements disclose virtually no significant associations. Second, job advertisements demonstrate imperceptible changes post-TEF when compared with pre-TEF. 503 504 The results would imply those responsible for writing advertisements exhibit a clear understanding of the phraseology to adopt in connection with key research attributes. 505 506 Conversely, in relation to teaching attributes there is a striking heterogeneity. This could suggest that either teaching phraseology has yet to become institutionalized, or alternatively 507 508 there remains limited understanding of what employability attributes would constitute a 509 homogeneous set of performance criteria for teaching excellence in C&E education. Indeed, the heterogeneity exhibited in C&E adverts in relation to teaching criteria may translate more 510 generally across academic disciplines (O'Leary, Cui & French, 2019). Given the striking 511 similarity for adverts pre-TEF and post-TEF, it is probability the latter. The lack of a coherent 512 employability framework for teaching is all the more surprising given the availability of generic 513 (Cashmore, Cane & Cane, 2013: HEA, 2013, McHanwell & Robson, 2018) and engineering 514 specific guidance (Graham 2016; 2018) that could be adopted to assist those responsible for 515 formulating job adverts. 516

517 The disconnect between the job adverts, teaching excellence and desired attributes is reinforced, with teaching 'administration' ranking highest. This compares to 'innovative 518 subject matter' positioned near the bottom. Yet to aspire for excellence in teaching, it may be 519 anticipated the significance of 'administration' and 'innovative teaching matter' attributes 520 would be reversed, and that there would a greater role for Sotl and professional and industry 521 experience to encourage a linking of theory and practice in the classroom. Indeed, as 522 stakeholders in HE, students are known to value real word examples (Collins & Davies, 2009; 523 Tennant et al, 2015; Forster et al, 2017; Pilcher et al, 2017); inspirational teaching 524 methods (Sue & Wood, 2012): and that staff have received training in how to teach and possess 525 526 professional / industry expertise (Buckley, Soilemetzidis & Hillman, 2015). Whilst the majority of HE academic staff are expected to complete a Postgraduate Certificate in Education 527 528 (Gosling, 2010; Cui, French & O'Leary, 2019), such training cannot give them key professional / industry experience. This demonstrates the increasing importance of teaching 'administration' 529 530 over 'teaching' itself. The drift towards organizational efficacy at the expense of teaching proficiency is indicative of the general increase in the power of administration and 531 532 administrative roles (Ginsberg, 2011) and by extension HE governance in the UK (Erickson et al., 2020). 533

The lack of any substantive adjustment pre-TEF and post TEF could indicate many 534 factors. Perhaps TEF has not yet influenced job advertisements during the timeframe of our 535 sampling. This would be extraordinary given the knowledge and discussion of TEF in the 536 public domain. Indeed institutions had already undergone TEF metrics and performance audits 537 (Gold, Silver, and Bronze) by the time many of the adverts were sampled and recent 538 Department of Education research (Vivian et al., 2019) claim evidence it has impacted upon 539 recruitment. Yet, the results here show that the TEF has simply failed to redress university 540 employment bias. History suggests research bias was customary in UK HEI's (Robbins, 1963) 541 well before the RAE, REF and TEF. However, Macfarlane's (2015, np) overview of early 542

volumes of Studies in Higher Education from the mid 1970's revealed that "many articles 543 focused on undergraduate teaching - the language of this time was all about "university 544 teachers"" (his emphasis). The introduction of RAE in 1986 could be viewed as a catalyst for 545 a progressive shift in HEI culture. This has been enacted through an ontological and 546 epistemological "signalling" in job adverts as to what would be considered a stereotypical role 547 identity for academics, being that of teaching-research-administration. The prioritisation of 548 funding towards research would automatically relegate teaching and afford preference to 549 research and administration. Despite the rhetoric of "parity of esteem with research" emanating 550 551 from HEI's, teaching continues to lack both institutional power and professional prestige. This in turn begins to question the whole aim or idea of what higher education is and who and what 552 is it for? Is higher education's role one of following government policy to focus almost solely 553 on research now to the detriment of teaching? Critically, has this changed the nature and focus 554 of higher education institutions from a previous technical and professional focus (particularly 555 in the case of the former polytechnic post-92 institutions) to a focus on income generation 556 through seeking research grants and publications? Reference to Elton's (2009, p137) analysis 557 of Wilhelm von Humboldt's memorandum for the new University of Berlin in the early 1800's 558 provides some insight to such questions: "it was Humboldt who realized that a university that 559 560 had no other objectives than to serve the short-term objectives of the state would fail both the state and as a university." 561

562 Indeed, in addition to the two research highlights outlined, one key job criterion merits further scrutiny in this context. The widespread practice of classifying a PhD as 'essential' and 563 564 'professional experience' as desirable endorses the research first narrative. The likelihood of an industry applicant holding a PhD and demonstrating professional experience could be 565 considered atypical. Whilst adroitly framed, the demand for a PhD (also noted in the USA by 566 Schuster & Finkelstein, 2006) deliberately champions Career Academics whilst simultaneously 567 disadvantaging applicants who may satisfy other key attributes requested within the job 568 adverts. Indeed an allied point is the significant bias towards Professorial appointments having 569 research credentials whilst not requiring teaching attributes. The lack of importance given to 570 key teaching attributes at a senior academic level would appear consistent with entry-level 571 academic staff. This finding is similar to Nuttall et-al (2013, p.336) who found that job adverts 572 for teacher educators in Australia, "did not specify the skills of a 'gifted teacher' but sought 573 instead 'quality researchers'." In short, research attributes dominate corporate decision-making 574 and continue to dictate the HEI recruitment policy and procedure, and may be changing the 575 very nature and ethos of what higher education is about. 576

Furthermore, although the focus here has been on key research and teaching attributes 577 identified in job adverts, it is also worth highlighting key employment criteria that receive scant 578 prominence. Despite the rhetoric of academic industry partnerships, very little onus is placed 579 on professional accreditation or teaching qualifications. Indeed, the picture these 580 advertisements present is of a growing cohort of faculty staff academically qualified and best 581 placed to secure research income, but who possess limited industrial experience of the sector 582 or professional context for which their students are destined. Again, the impact and reach of 583 TEF appears negligible. 584

585 Whilst our sample consists of mainly traditional academic posts requiring candidates to engage in teaching and research, there has been a growth of new teaching only appointments 586 within UK HEI's. This has been accompanied by an increase in existing academics being 587 transferred off the REF, with a sideways redeployment to teaching only contracts (Baker, 588 2019). The reorganisation and subsequent categorization of academic staff as either teaching 589 fellow (research active) and lecturer (research active) is driven by economic motives (power, 590 2015) and the desire of enhancing an HEI's submission to REF 2021. Indeed, some HEI's have 591 redefined the research inactive/active description further by classifying academic/lecturing 592 staff with 10% or less research activity on their annual activity plans as not having significant 593 594 responsibility for research (SRR). Consequently, lecturing staff not meeting the overly prescriptive criteria (>10%) for SRR as opposed to a research performance based criteria and 595 596 output are therefore not eligible for submission to the REF 2021. This is of importance to our findings as it demonstrates the institutional power of research gatekeepers and helps clarify 597 598 why the role of teaching in HEI's remains so impoverished within the job adverts reviewed.

Whilst teaching fellow career pathways display rhetorical parity (vis-à-vis 599 600 opportunities for Professorial Teaching Fellows) with peers employed on teaching and research contracts there appears to be a paradoxical outcome. Despite a growth in the number of 601 602 academics securing professional accreditation with the Higher Education Academy vis-à-vis the HEA Fellowship (Advance HE, 2018) and a longstanding annual National Teaching 603 Fellowship Scheme to recognise and award best practice (Advance HE, 2019) there remains 604 little evidence to suggest that HEI's have prioritised teaching and learning in the recruitment 605 process (nor, as noted above, in relation to criteria for promotion for research and teaching 606 routes). As this study discloses, there was scant evidence of requirements for candidates to 607 demonstrate knowledge or ambition to engage in Scholarship of Teaching and Learning (Sotl). 608 609 Furthermore, whilst the European University Association (Dakovic & Loukkaola, 2017) recommend HEI's provide funding for academics to professionalise their teaching through 610

Action Research / Pedagogical Research, serious barriers exist for subsequent dissemination offindings in publications.

Firstly, in the UK the REF has distorted the value of the Scholarship of Teaching and 613 Learning (Sotl) through considering those academics employed on teaching only contracts to 614 be 'research inactive' and thus, being engaged in non-disciplinary research is stigmatised. 615 Secondly, challenging this position through seeking inclusion in a REF submission is beset by 616 institutional gatekeepers (Cotton, Miller, & Kneale, 2017; Tierney, 2019) who may ignore HE 617 pedagogy research from colleagues outside an education department and focus on, e.g. primary 618 619 or secondary education research (Kneale, Cotton & Miller, 2016). A further irony has come to the fore in preparation for REF 2021, for the first time the impact of research on teaching and 620 learning practice will be accepted as evidence of "impact": "Impacts on students, teaching or 621 other activities both within and/or beyond the submitting HEI are included" (REF, 2019. p.68). 622

Whether this development can quell the research - teaching nexus doubters (Kinchin & 623 Hay, 2007) remains unknown. Suffice to say, the inclusion of impacts on students in the 624 625 forthcoming REF is tantamount to a continuing focus on 'what students learn' to an exclusion of considering 'how students learn'. This approach continues to undermine and diminishes the 626 kudos of academics who seek to engage in the Scholarship of Teaching and Learning (Sotl) 627 628 and derive an occupational identity, esteem and pride through their work. Critically, it means that the drive and identity of higher education is one that rewards and extols the virtues of 629 630 research but not of teaching or of professional and industry experience. If this is not surprising given historical government policy prioritisation of research, the introduction of the TEF, 631 632 despite its rhetoric to recalibrate the focus towards teaching has not yet translated into reality.

633

634 6. Conclusion

This paper has presented and analysed data from a large sample of job adverts including 635 'Lecturer', 'Senior Lecturer' and 'Professor' roles in C&E (Construction & Engineering) for 636 periods both prior to the recent introduction of the Teaching Excellence Framework to the UK 637 Higher Education System (pre-TEF) and for after its introduction (post-TEF). This was done 638 in order to identify if there has been any change in response to what is a key government policy 639 initiative for HEI's in the UK. The correlations between the key attributes in these adverts were 640 examined for (1) overall roles, (2) for 'research', and (3) for 'teaching'. Furthermore, 641 correlations also captured job adverts for both pre-TEF and post TEF periods. As such this 642 643 research contributes to the existing body of research into job advertisements and their role in presenting policy in HEIs, and, specifically does so in the field of C&E and in the context ofthe introduction of the TEF.

Analysis demonstrates two key findings. Firstly, whilst HEI's display homogeneity in 646 relation to the phraseology for 'research' attributes and disclose positive correlations across 647 key research attributes, the contrast in relation to 'teaching' is stark. Indeed, the correlation for 648 649 teaching attributes is so indeterminate as to imply a haphazard approach to the vocabulary and collocations used by HEI's in their recruitment. The lack of a consistent and coherent approach 650 to key teaching attributes is compounded by the identification of 'administration' as the key 651 652 teaching priority. Compared to key attributes such as 'innovative teaching material' or industry experience, this would suggest that academics who prioritise teaching are regarded primarily 653 as administrators rather than educators. This is idiosyncratic and as Lewis (2007 p.101) has 654 argued- "teaching should be a serious component of the faculty hiring criteria, not simply a 655 peripheral item." 656

Secondly and significantly, there appears to be hardly any difference in attribute 657 priorities pre- and post-TEF. Future research could consider whether similar patterns are 658 replicated in other subject areas and drill down further to see if any correlations appear in 659 relation to job advertisements and the specific type of institution studied (e.g. Post-92 or 660 661 Russell Group type institutions such as the University of Oxford or the University of Cambridge). In addition, although the adverts analysed here are for institutions that employ 662 663 and recruit globally, and in many cases have campuses worldwide, they are UK based institutions. In addition, studying whether such patterns are reflected in education systems 664 665 elsewhere would add to the rich picture presented.

The central message from the findings is the continued institutionalized culture of research policy and recruitment practice in UK HEI's. This is at odds with the recommendations of Dearing (1997) and subsequent efforts to professionalise the role of teaching in UK universities vis-à-vis a plethora of initiatives from the Higher Education Academy (HEA) and the establishment of a UK Professional Standards Framework (UKPSF).

Not only are institutions continuing to recruit for C&E with a clearly identifiable focus on research, but this policy comes at the expense of a consistent, coherent and clear commitment to achieving teaching excellence (cf. Gretton & Raine, 2017) or the importance of industry experience. Not only this, but institutions appear to have a clear understanding of, and a compelling ability to emulate, government policy on research, as demonstrated by the positive correlations between key attributes advertised for in relation to 'research'. Conversely, however, institutions appear to have almost no understanding of what to advertise in relation to teaching. The default position is to recruit new academics who can demonstrate potential eligibility for submission to REF 2021. This may be because institutions have little understanding of what teaching is, as shown in both the extremely low to almost zero correlations between the key attributes used to advertise for 'teaching', and also perhaps reinforced by the high priority accorded to 'administration' in these teaching attributes, something which resonates with approaches to promotion also (cf. Ginsberg, 2011).

Arguably, this underlying lack of understanding may actually be because the message 684 given out by the UK government with regard to teaching, and to TEF, remains confused and 685 686 vague. This is despite close to a billion pounds allocated to support the enhancement of teaching quality in the UK since 1998 (Kernohan, 2014). Perhaps the identification of what constitutes 687 excellence in teaching remains far more elusive than what constitutes excellence in research. 688 This is suggested by ongoing debates about TEF and teaching, by the similarity of adverts pre-689 TEF and post-TEF, and also by the fact that institutions have managed to understand and 690 emulate what is wanted in relation to 'research'. Is it therefore possible that institutions are 691 being measured by that which eludes measurement, and, perhaps more worryingly, is 692 something that it is not appropriate to measure in terms of performance metrics? 693

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